



Ref TMC/LGR

All Norfolk Town & Parish Councils  
*By Email*

12 September 2025

## **To Norfolk Town & Parish Councils**

As you know, the Government has asked councils across the country to put forward proposals for Local Government Reorganisation, to create simpler, more sustainable structures. I am writing to let you know that today we are publishing our business case for creating **one council for Norfolk** – a council that is: ***Strong where it counts, local where it matters.***

We have been clear from the start that we want to do what is right for Norfolk. We did not start with a preferred solution in mind and instead have been guided by the data and evidence. We have listened carefully to the voices of the people who know Norfolk the best – those who live and work here.

I want to thank you for the valuable engagement from parish and town councils that has helped to shape our proposals so far.

Our case highlights the benefits of a single council for Norfolk – including:

- Saving **£39.8 million per year**, compared to the current eight councils – money that can be invested in improving services
- **Removing duplication and joining up services** that are currently divided between councils, such as adult social services and housing
- **Avoiding the risk of splitting up crucial, county-wide services** such as adult social care, children's services and highways
- Being in a **strong position to boost Norfolk's economy**, by having a plan for the whole county.

Crucially, it also sets out a **prospectus for a new relationship with parish and town councils**, recognising the vital role you play as trusted local representatives in your communities.

Through our recent engagement, you told us you want:

- greater local influence,
- opportunities for more collaborative working,
- the ability to take on local assets and services where it suits your needs and capacity, and
- clear consistent channels of communication.

Our proposals respond to that by offering:

- **Clear local choices** – a consistent menu of options for taking on community assets (such as green spaces, community centres or car parks) and services (such as grass cutting, local transport or climate projects) where you choose to.
- **Support and flexibility** – practical help with transfers happening when councils are ready and arrangements are financially sound.
- **Clustering and collaboration** – support for groups of councils to share ideas, services, and speak with a stronger voice, while protecting each parish's identity.
- **Guiding principles** – with a framework built on co-design, voluntary participation, financial sustainability and clear, transparent processes.

Our draft business case report will be considered by the council's strategic and corporate select committee at 10am on 22 September. You can read the report [here](#). The full council will discuss the report at 10am on 25 September, before the cabinet takes a final decision on the business case when it meets at 3pm on the same day.

Alongside our proposal, other councils in Norfolk are proposing plans for two or three new councils that will be submitted to Government. Before any decision is made on the future model for local government in Norfolk, the Government will run a consultation later this year. It will be an opportunity to put forward views and ensure Norfolk's future arrangements work well for everyone.

This is the most significant reform of local government in Norfolk for half a century – and a chance to build something new and better.

We will continue to keep you informed and involved as the plans develop.

Yours sincerely



**Tom McCabe**  
Chief Executive

For further details of our proposals, please see [www.norfolk.gov.uk/onecouncil](http://www.norfolk.gov.uk/onecouncil).